



**GREATER GLASGOW  
HEALTH BOARD**

GREATER GLASGOW HEALTH BOARD IN PARTNERSHIP WITH THE NHS  
TRUSTS IN GLASGOW

# Modernising Glasgow's Acute Hospital Services

## South Starts Off.....

The Reference Group for South Glasgow hospital services met for the first time on Tuesday 24th April. Group members, including the MSPs Janis Hughes, Bill Aitken, Robert Brown and Kenny Gibson, had a productive meeting. Terms of Reference for the group were agreed and there was also agreement on arrangements for appointing technical consultants, such as architects and transport analysts, to help provide information on which to assess the different site options.

There was discussion (see below) on how to develop benefits criteria for subsequent use in option appraisal workshops. There was support for doing this on a pan-Glasgow basis. This will now be discussed with the North East Glasgow Reference Group. The South Reference Group meets again on Monday 11th June, by which time fresh reports are expected from the A & E and Bed Numbers working groups.

### **The Options for South**

Glasgow: A Reminder

- Cowglen as the site for a new in-patient hospital for the Southside. The Victoria Infirmary has a new Ambulatory Care Hospital (ACAD) but no acute in-patient beds. The Southern General closes
- Both the Southern General and the Victoria close and a new general hospital is built at Cowglen
- The Southern General as the site for a new build in-patient hospital for the Southside. The Victoria Infirmary has a new Ambulatory Care Hospital (ACAD) but no acute in-patient beds
- The 'do minimum' option for comparison (hospitals stay as they are with investment only to keep them open and running)

## Clyde-Wide

Consideration is being given to ways of a setting up a Glasgow-wide event, or series of events, that will allow members of the public to participate in establishing the way in which the benefits of different options for hospital services are later to be compared. The goal is to gain agreement on which sorts of factors should be considered against all options, and how much importance (or 'weighting') should be attached to each different factor. This will allow the various planning and reference groups around the city to sponsor "option appraisal" on a common basis. The South and North East Reference Groups and the Greater Glasgow Health Council will all have an input to the way in which the public involvement arrangements are set up.

## Busting the Jargon

"Option Appraisal" - is the process by which possible different locations and combinations of hospital services are compared to each other. This might include a look at land and planning restrictions, operational arrangements, how the use of facilities meets patient care needs, traffic flow and access, cost profiles and risk assessment. The option that provides the best overall advantages against these sorts of factors would achieve the highest 'score'.

"Outline Business Case" - the option which comes out of the appraisal process is worked up into detailed financial and service plans. These go to the Scottish Executive for approval before money is secured and detailed building specifications issued in what is called a 'Final Business Case'.

## Yorkhill's Launch Day Revealed

Yorkhill NHS Trust, which manages child and maternal services based at the Royal Hospital for Sick Children and the Queen Mother's Maternity Hospital, has confirmed that the start date for public and patient involvement in the review process will be the Thursday, 31st May. The programme of survey and seminar work will contribute directly to shaping the option appraisal process for the services, which in turn will help to resolve the issues of city-wide over-capacity for maternity services, and the possibility of a new location for the "Sick Kids" hospital contrasted with the alternative of investing more in new buildings at the existing Yorkhill site.

Background information on the proposals is available by visiting our website at [www.show.scot.nhs.uk/gghb](http://www.show.scot.nhs.uk/gghb)

# All Points North

**Real progress** has been made in pulling together a Reference Group to oversee and test the process that will compare the possible future options for Stobhill Hospital and Glasgow Royal Infirmary. The MSPs Paul Martin, Frank McAveety, Pauline McNeill, Patricia Ferguson and Sandra White have agreed to join the group along with Peter Hamilton, who is the Convenor of Greater Glasgow Health Council.

Robert Brown MSP, due to his existing commitments to the South Glasgow Reference Group, will maintain a 'watching brief' and a similar courtesy has been offered to Tommy Sheridan MSP. The involvement of a Scottish Conservative MSP is also likely to be confirmed shortly. It is hoped that the group will be in a position to meet in a matter of weeks.

**A petition** was recently submitted to the Scottish Parliament's Public Petitions Committee concerning the future of Stobhill Hospital. The Committee has asked the Health Board to respond by outlining the process that will lead through option appraisal to development of an outline business case.

The Board's position has shifted considerably since the original set of proposals for Stobhill and the Glasgow Royal Infirmary of March 2001. Although at no time has closure of Stobhill ever been proposed, the suggestion that its future role be bound up with an new Ambulatory Care Hospital to provide day-care, out-patient and day-surgery services for about 90% of existing patients, with in-patient services for the remainder being provided at the Glasgow Royal Infirmary, has been set along with a number of other options (see panel). The difficulty for the Board and the North Glasgow University Hospitals NHS Trust has been that no overall consensus emerged from the 2000 public consultation, and therefore this why such a wide field of options will have to be explored.

Whatever option emerges from the appraisal process, an Ambulatory Care Hospital will be part of the Stobhill 'package', whether or not as part of a larger hospital complex on the site or working in tandem with services delivered via the Glasgow Royal Infirmary. Permission to develop an outline business case for the Stobhill Ambulatory Care Centre had been granted by the Scottish Executive in 2000, and the latest step in the process was a public meeting to discuss the 'patients journey' through the proposed facility hosted by Maggie Boyle, Chief Executive of the North Glasgow University Hospitals NHS Trust at Stobhill on 2nd May 2001.

GGHB was aiming to submit its formal response to the Public Petitions Committee in time for discussion at its session on 8th May.

## **The Options for North East Glasgow Hospitals: A Reminder**

- *Glasgow Royal Infirmary as the site for all in-patient services for the north and east. Stobhill has an new Ambulatory Care Hospital (ACAD) but no acute in-patient beds*
- *Glasgow Royal Infirmary closes. Stobhill is re-built as the sole hospital for the north and east*
- *Glasgow Royal Infirmary retains a specialist services role. Stobhill is redeveloped as a district general hospital*
- *The 'do minimum' option for comparison*

## **Chris Spry**

**GGHB's Chief Executive** recently announced that he would be stepping down at the end of September. Despite concerns from some quarters that this would affect the ongoing review of hospital services, Mr Spry provided reassurances, "*The Acute Services Review is a matter of policy for the Health Board and the NHS Trusts as a whole and is not dependent on just one person. The decisions taken in the next few months will shape hospital services for the next decade and I am confident that the reference group, public involvement and management arrangements now coming into place will deliver the best possible decisions. I will still be on the scene for another six months and fully intend to make a full contribution to the most intensive and important stages of option appraisal and the development of outline business cases.*"

## **Upcoming Board Meetings**

**There are** frequent updates on the progress being made on hospital services at GGHB Board meetings. These take place every month in the HQ building, Dalian House, at 350 St Vincent Street, Glasgow and are open to the public. The meetings commence at 10.00 am and are scheduled for 15th May, 19th June, 24th July, 21st August and 18th September.

**For further information call Jim Whyteside, Communications Manager on 0141 201 4445 or write care of: GGHB, PO Box 15329, 350 St Vincent Street, Glasgow G3 8YZ**